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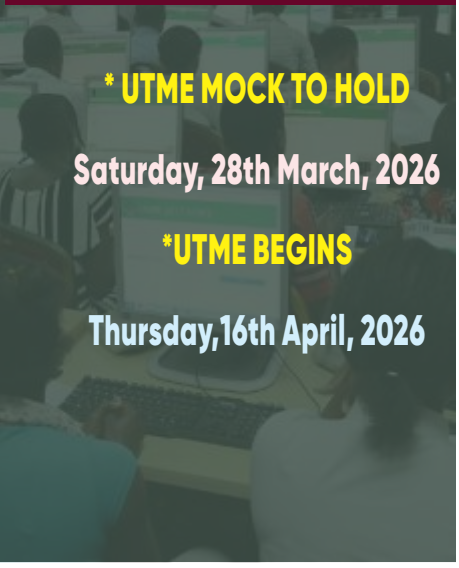
2026 UTME IMPORTANT DATES



LEAD CITY UNIVERSITY'S PURPORTED ADMISSION OF LAW STUDENTS UNKNOWN TO JAMB

The Joint Admissions and Matriculation Board (JAMB) has been inundated with accusations of dereliction regarding the purported admission of candidates into the Law Faculty of Lead City University despite its suspension for 5 years.

The Board unequivocally states that the said admissions were not conducted through the Central Admissions Processing System (CAPS), the only platform approved for the processing of admissions into tertiary institutions in Nigeria. Consequently, such admissions are void as they are unknown to the Board.

The institution is not authorised to admit candidates into the programme until the expiration of the suspension.

This sad development once again underscores the importance of heeding the Board's repeated and unequivocal advice to candidates not to accept any offer of admission outside CAPS as admission that is not processed and approved on CAPS is fake.

Candidates admitted through such

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JAMB MAINTAINS COMPACT SOPs FOR ALL OPERATIONAL PROCESSES - PROF. OLOYEDE


Prof. Is-haq Oloyede, Registrar, JAMB

As part of efforts aimed at strengthening the sanctity of its examination, the Joint Admissions and Matriculation Board (JAMB) has revealed that it has a compact Standard Operating Procedures (SOPs) embedded in the Training Manual issued to all its examination officials.

It also disclosed that the SOPs, drafted over two decades ago, were rolled out to take care of its examination administration process and was constantly being reviewed to accommodate contemporary happenings in line with global best practices.

The Registrar, Prof. Is-haq Oloyede, stated this in his remarks during the

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JAMB MONTHLY SEMINAR: PRESENTERS UNDERSCORE NEED FOR EXAMINATION SECURITY, EFFECTIVE COMMUNICATION & PRONOUNCIATION SKILLS

A Deputy Director and Kogi State Coordinator of the Joint Admissions and Matriculation Board (JAMB),Mr. Sa'id Ola Yusuf, has provided insights into how the Board's examination centres are physically secured to enhance the credibility and transparency of its assessment processes.

This submission was contained in a presentation titled: "An Analysis of Physical Security at JAMB PTCs and CBT Examination Centres" delivered during the March edition of the Board's monthly seminar held on Tuesday, 10th March, 2026.

Yusuf's presentation was part of the scholarly paper he presented as a participant in the 16th Executive Intelligence Management Course (EIMC-16) at the National Institute of Security Studies(NISS) in 2023, where he bagged the prestigious Fellowship of the Security Institute (fsi).

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...JAMB Maintains Compact SOPs for All Operational Processes - Prof. Oloyede

Board's monthly seminar series held at the JAMB Auditorium on Tuesday, 10th March, 2025.

He pointed out that the training manual provides all necessary information required by officials engaged in the conduct of the Board's Unified Tertiary Matriculation Examination (UTME).

He noted that the training manual is all-encompassing as it takes care of all envisaged challenges as well as offer practical solutions to all contending issues that could emanate in the course of examination administration.

According to him, the SOPs included guidelines and checklists with regard to the tasks to be performed in the course of conducting all Board's assessment-related activities. In essence, the SOPs, as featured in the training manual, clearly articulate measures capable of remedying knotty issues as they arise.

"There is the training manual, which has been in place for the past 20 years. So, the fact that people panicked in certain situations does not obliterate the fact that there is no standard operating procedures."

The training manual documents step-by-step instructions designed to help officials carry out complex routine operations consistently, safely, and efficiently. It also stressed timeliness, quality control, regulatory compliance, and helps to reduce errors with a view to having a seamless examination.

The explicitness of the training manual also addresses requirements for examination centres, pre and post-examination activities, responsibility of all the stakeholders in the Board's service value chain including the roles of security agencies drafted to ensure compliance with all guidelines, rules, and regulations relating to the examination process.

For instance, in times of crisis or breakdown of law and order, the security personnel engaged by the Board, which include members of Nigeria Police force, Nigeria Security and Civil Defence Corps (NSCDC), and Intelligence Officers, are in place to provide security and maintain orderliness at the examination centres.

The training manual, no doubt, is a comprehensive document that provides guidance, serving as a barometer to appraise the successful conduct of all Board's examinations, the release of results as well as the subsequent placement of suitably-qualified candidates for admission into the nation's tertiary institutions.

QAD INTRODUCES HYBRID REGISTRATION, COMMENDS OLOYEDE ON STAFF DEVELOPMENT



Hon. Danladi Mohammed, Director, Quality Assurance Department.

As part of measures to ensure wider coverage and participation in its activities, particularly during monthly seminars, the Quality Assurance Department has introduced the hybrid registration mode for its future engagements.

The Director, Quality Assurance Department, Hon. Danladi Mohammed, stated this during a short demonstration preparatory to the commencement of the Board's March 2026 monthly seminar for staff of the Board, which was hosted by the Department.

In a chat with JAMBulletin, the Director disclosed that the hybrid system was introduced to enable participants to either register on paper (manually) or digitally, which involves participants scanning and registering electronically through a barcode created for that purpose.

He said the digital process was seamless stating that in the next edition of the seminar, the Department would adopt the electronic registration process for all participants.

"Hybrid registration for meetings combines in-person and virtual attendance into one platform, allowing attendees to select their preference. The process enables a broader and global reach, increased accessibility for remote participants, and higher engagement through flexible, blended participation options. It also optimizes attendance, allowing, for example, for both in-person networking and virtual attendance, while also reducing travel costs and geographical barriers," he said.

Earlier in his welcome remarks, the Director thanked the JAMB Registrar, Prof. Is-haq Oloyede, "for his visionary leadership and continued commitment to staff development and institutional excellence.

"Your support for initiatives such as this seminar clearly demonstrates the Board's dedication to strengthening capacity and improving our operational standards."

He noted that the monthly seminar was the first one organised under his leadership, "I, therefore, consider it a privilege to continue this important tradition of intellectual engagement and professional discourse.

Additionally, he stated that the seminar is an important platform for knowledge sharing, professional development, and constructive engagement on issues relevant to the effective discharge of staff collective responsibilities within the Board.

JOINT ADMISSIONS AND MATRICULATION BOARD

REPORT OF INFLOW AND OUTFLOW FOR THE PERIOD

MARCH 07 2026 - MARCH 13 2026

FINANCIAL INFLOW

S/N	DESCRIPTION		AMOUNT(=N=)
1	E-Facility/Sales		75,589,300.00
2	PRC Service Charges		1,750,600.00
3	Deposit for DE e-pins		43,320,000.00
	Total		120,659,900.00
	The sum of =N=7,936,058.87 was auto-deducted by	the OAGF for Operating Surplus remittance to CRF.	

FINANCIAL OUTFLOW

S/N	DESCRIPTION	PURPOSE	AMOUNT(=N=)
1	Staff Claims	Various	17,624,905.00
2	Skyrule Travel Ltd	Flight Tickets	36,252,804.00
3	Kash and Franchise Ltd	Printing and Stationary	250,000.00
4	Sensitive	IT Consulting	89,000,000.00
5	UTME Pin Agents	Refund of unsold UTME pin	390,492,180.00
6	Remita	Financial Charges	140,502.00
	TOTAL		533,760,391.00

JAMB CELEBRATES STAFF BORN MARCH 16TH - MARCH 22ND 2026

Happy Birthday

16TH MARCH
Olanike Basirat Olukayode-Mutairu
Jimoh Adebisi Adigun
Shafiu Abdul

18TH MARCH
Gladys Ufuoma Eboh
Yuwana Daniel Best

19TH MARCH
Abimbola Christiana Onore
Hillary Amayo
Bridget Olubunmi Adelokiki
Mathew Osawieme Okhide

20TH MARCH
Fatimoh Onozare Fayomi
Grace Abolanle Layeni
Nwokeka Eme Ogwo

21ST MARCH
Florence Adebayo Makinde
Rose Ifeoma Chris Eze
Darius Kunle Adeleke
Idris Ismaila Amali
Bala Mohammed
Idris Okpanachi Abubakar
Oguguo Brenda Ayo D. Fyneman

22ND MARCH
Racheal Boku Angulu
Hammed Lawal
Ewa Ewa Sam
Shakirat Busari
Jamilu Ibrahim
Folashade Idiat Bello
Joy Oluchi Igwe



EDUCATION IN THE MEDIA

PUNCH, SUNDAY, MARCH 8, 2026: NCCE, Firm Renew Pact To Expand Phonics-Based Reading In Colleges: The National Commission for Colleges of Education has renewed its partnership with Universal Learning Solutions to strengthen phonics-based reading instruction across Nigeria's Colleges of Education.

The renewed collaboration was formalised with the signing of a revised Memorandum of Understanding by the Chief Executive Officer of ULS, Gary Foxcroft, and the Executive Secretary of NCCE, Prof. Paulinus Okwelle, at the commission's headquarters in Abuja.

According to a statement issued by Universal Learning Solutions, Projects Director, Mr. Victor Poluektoff, the partnership, which began in 2013, is aimed at improving literacy outcomes through structured and evidence-based approaches to reading instruction.

The statement said, "The initial phase of the collaboration involved the training of directors and desk officers across various units of the commission in synthetic phonics using the Jolly Phonics programme. The next phase of the collaboration, proposed for 2025 and beyond, would focus on strengthening the capacity of academics in colleges of education in partnership with the Committee of Provosts".

The initiative is expected to deepen expertise in synthetic phonics, improve how reading is taught in teacher training institutions, and promote consistency in literacy instruction nationwide.

Speaking on the partnership, Foxcroft commended the leadership of the NCCE for its continued collaboration in promoting improvements in teacher education. Prof. Okwelle, on his part, expressed "optimism that the partnership would continue to strengthen teacher preparation and improve literacy instruction across the country".

BLUEPRINT, MONDAY, MARCH 9, 2026: 2026 UTME: Automation Of Test Items Process Completed – JAMB: The Joint Admissions and Matriculation Board (JAMB) has successfully completed the automation of its test item development process for the 2026 Unified Tertiary Matriculation Examination (UTME) and other Board examinations.

The innovation, known as the Remote Authoring and Moderation System (RAMS), marks the end of the manual method previously used in developing examination items.

According to the weekly bulletin by the board on Monday, the automation training, which concluded on Wednesday, 25th February 2026, at the University of Ibadan, Ibadan, Oyo State, brought together item writers to finalise the digitisation process ahead of the forthcoming UTME.

A test run conducted immediately after the training confirmed the system's efficiency and readiness. The initiative represents a significant breakthrough for a Computer-Based Test (CBT) examination that requires the development and management of millions of test items annually.

Speaking at the event, the Registrar of JAMB, Prof. Is-haq Oloyede, described the decade-long journey to full digital automation as rigorous but rewarding. He noted that RAMS symbolises the Board's transition from a manual, paper-based system to a fully digital platform, eliminating challenges such as physical movement of documents, logistical constraints, identification of resource persons, and other bureaucratic bottlenecks associated with convening physical meetings.

According to the Registrar, the new system will make the process easier, more cost-effective, and more efficient. He added that automation enhances the integrity, security, and reliability of examination items, while also relieving authors of the stress of travel.

PUNCH, MONDAY, MARCH 9, 2026: JAMB Not Responsible For HND Graduates' NYSC Non-Mobilisation, Oloyede Insists: The Joint Admissions and Matriculation Board has clarified that it is not responsible for Higher National Diploma admissions or for the inability of some graduates to be mobilised for the National Youth Service Corps.

The Registrar of JAMB, Prof. Is-haq Oloyede, made the statement while meeting with the leadership of the National Association of Polytechnic Students, led by Comrade Eshofune Paul Oghayan.

This was contained in a bulletin released by the Board on Monday and signed by its Public Communication Advisor, Dr. Fabian Benjamin. Many HND graduates, particularly those who completed their National Diploma on a part-time or non-regular basis before pursuing full-time HND programmes, have encountered barriers to NYSC

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...Education in the Media

mobilisation.

NYSC eligibility typically requires full-time study for the highest qualification. However, irregularities in admission processes, such as part-time ND classifications or unprocessed admissions, can lead to rejections or the issuance of exemption certificates instead of service participation. This has sparked frustration among affected polytechnic alumni, who have occasionally pointed fingers at JAMB for alleged data or processing issues.

Prof. Oloyede told the students that the Board's mandate is limited to conducting examinations and admitting students into first-degree, National Diploma, and Nigerian Certificate in Education programmes, and does not extend to HND programmes. He advised the students to channel their grievances to the appropriate quarters for redress. He explained that once candidates graduate from ND programmes and seek HND admission, the responsibility lies with the individual institutions, not JAMB. Also in Blueprint, Monday, March 9, 2026

TRIBUNE, MONDAY, MARCH 9, 2026: 2026 UTME: JAMB Pays N1.5bn To CBT Centres For Registration Charges: The Joint Admissions and Matriculation Board (JAMB) has remitted a total of N1,570,671,200 to accredited Computer-Based Test (CBT) centres across the country for registration charges in the ongoing 2026 Unified Tertiary Matriculation Examination (UTME) exercise.

JAMB explained that the payment followed its earlier promise to collect the N700 registration charge meant for CBT centres together with the ePIN registration fee from candidates and remit the amount directly to the centres every week.

According to the Board, the arrangement was introduced to prevent the exploitation of candidates, eliminate the need for multiple payments during registration, and ensure a seamless process for prospective candidates.

According to the Board, payments are only released after such centres rectify the anomalies and their activities become visible from JAMB's headquarters.

Consequently, the Board stated that a few centres that initially experienced this challenge did not receive their payments alongside others until the irregularities were corrected.

The Board reiterated its commitment to sustaining the cashless policy and introducing additional measures that will guarantee a seamless, transparent, and equitable registration process for all candidates. Also in Punch, Monday, March 9, 2026,Blueprint, Monday, March 9, 2026

PUNCH, TUESDAY, MARCH 10, 2026: US Varsity Names Gambari Visiting Scholar: Nigerian diplomat and former Chief of Staff to ex-President Muhammadu Buhari, Ibrahim Gambari, has been appointed a Distinguished Visiting Scholar at the Centre for Africana Studies, University of Pennsylvania, United States.

The development was disclosed in a statement by the Savannah Centre for Diplomacy, Democracy, and Development, where Gambari serves as founder and board chairman, while Sani Bala is the Executive Director.

According to the statement, Gambari's appointment was conveyed in a letter by the Director of the Centre for Africana Studies, Wale Adebanwi, dated February 13, 2026.

The statement added that the appointment took effect from January 1, 2026, and will run until August 31, 2026, subject to renewal at the end of the term.

It described the appointment as further global recognition of Gambari's contributions to academia, diplomacy, peace and conflict resolution, good governance and development.

The centre noted that the appointment aligns with Gambari's commitment to promoting a peaceful world built on strong diplomacy, inclusive democratic decision-making and sustainable development.

PUNCH, WEDNESDAY, MARCH 11, 2026: FG, ASUU Join Forces To Investigate Corruption Among Vice-Chancellors: The Academic Staff Union of Universities has secured the backing of the Federal Government to investigate vice chancellors of public universities accused of corruption and mismanagement of Tertiary Education Trust Fund allocations.

ASUU raised concerns over the weak supervision of vice chancellors in implementing TETFund projects, noting that some have misused the funds intended for their institutions. The union's president, Cmdre Chris Piwuna, spoke at the public presentation of 72 TETFund-sponsored academic textbooks in Abuja on Wednesday.

"Yes, there is plenty of money being given to the universities in recent years. Sadly, many of them have not utilised it effectively. While some of them have mismanaged it, others have used them for different purposes than what they were meant for.

"We are going to turn our searchlights on the VCs and our universities soon. Honestly, we will. Because funds are not being properly managed at the university levels, we are going to take them up to make sure that they account for all of them," Piwuna said.

Responding to the allegations, the Minister of Education, Dr. Tunji Alausa, expressed support for ASUU's planned scrutiny of vice chancellors, especially regarding TETFund disbursements. "Several of our Vice Chancellors, Rectors, and Provosts are running the institutions like an empire. "We need your (ASUU) help in ensuring that fiduciary responsibilities are met and that they are held accountable. Every single money that we deploy to those institutions should be used the way they are meant to be used. We would work with you (ASUU) to ensure that that's being done." Also in Blueprint, Thursday, March 12, 2026

TRIBUNE, WEDNESDAY, MARCH 11, 2026: BUK Probes Alleged Online

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...Education in the Media

Misconduct Involving Student: The management of Bayero University Kano (BUK) has launched a preliminary investigation into allegations circulating online linking a person said to be one of its students to acts of impersonation and financial misconduct.

In a press statement issued by the university's Director of Public Affairs, Mr. Lamara Garba, the institution said it had taken note of the claims, which have been widely discussed in public commentary and on social media.

The university stressed that it maintains strict standards of conduct, discipline and character for all students throughout the duration of their studies, noting that any behaviour capable of tarnishing the reputation of the institution is treated with utmost seriousness. BUK, however, clarified that the personal actions of any individual student do not represent the values or character of the university as an institution.

According to the statement, the university has commenced a preliminary inquiry to determine the facts surrounding the matter.

The university assured members of the public that if the allegations are proven, appropriate disciplinary action will be taken in accordance with the institution's regulations and applicable laws.

TRIBUNE, WEDNESDAY, MARCH 11, 2026: FG to Connect Nigerian Schools To Reliable Internet, Strengthen Digital Learning Nationwide: The federal government has taken decisive steps to connect schools across Nigeria to reliable internet services as part of a major initiative aimed at strengthening digital learning, expanding access to modern educational tools, and harnessing technology, including Artificial Intelligence (AI), to improve the nation's education system.

The initiative follows a directive by President Bola Ahmed Tinubu to expand nationwide digital infrastructure and ensure that critical sectors such as education benefit directly from ongoing broadband and telecommunications investments.

To advance the plan, the Minister of Education, Dr. Olatunji Alausa, and the Minister of Communications, Innovation and Digital Economy, Mr. Bosun Tijani, held a high-level meeting in Abuja with key stakeholders to strengthen coordination between both ministries on the nationwide school connectivity programme.

In a statement issued on Wednesday in Abuja, Director of Press and Public Relations in the Federal Ministry of Education, Mrs. Folasade Boriowo, said the meeting focused on developing a coordinated framework that will ensure internet connectivity reaches institutions at all levels of the education system—from foundational and secondary schools to universities, polytechnics and colleges of education.

Speaking after the meeting, Dr. Alausa explained that the initiative builds on earlier connectivity efforts through the Nigerian Research and Education Network (NgREN), which previously supported broadband connectivity for tertiary institutions under a World Bank-funded project.

He added that expanded digital infrastructure would also support ongoing reforms aimed at strengthening examination integrity through the gradual transition to Computer-Based Testing (CBT) for major national examinations.

According to him, digital learning centres being established in schools will also function as CBT centres for national assessments conducted by bodies such as the West African Examinations Council (WAEC), the National Examinations Council (NECO) and the Joint Admissions and Matriculation Board (JAMB).

"Our plan is that within the next two to three years, major examinations such as WAEC and NECO will transition fully to Computer-Based Testing, similar to what is currently being implemented by JAMB," he said. Also in Punch, Wednesday, March 11, 2026

TRIBUNE, WEDNESDAY, MARCH 11, 2026: FG Inaugurates Principal Officers For Epe Varsity, Tinubu Polytechnic: The Federal Government has inaugurated the pioneer Rector of the Bola Ahmed Tinubu Federal Polytechnic, Abuja, and the principal officers of the Federal University of Science and Technology, Epe, Lagos State, as part of efforts to strengthen leadership and governance in Nigeria's tertiary education sector.

The Minister of Education, Dr. Olatunji Alausa, presented certificates of appointment to the newly appointed leaders during an inauguration ceremony held in Abuja on Wednesday.

Among those inaugurated were Prof. Nosiru Onibon as the pioneer Rector of the Bola Ahmed Tinubu Federal Polytechnic, Abuja; Dr. Angela Ajala as the Executive Secretary of the National Commission for Colleges of Education (NCCE); and Prof. Adeola Oshikoya as the Vice-Chancellor of the Federal University of Science and Technology, Epe.

Speaking at the ceremony, Dr. Alausa said the establishment of the Federal University of Science and Technology, Epe, and the Bola Ahmed Tinubu Federal Polytechnic, Abuja, goes beyond merely expanding the country's tertiary education system.

According to him, the institutions are part of broader efforts by the administration of President Bola Ahmed Tinubu to strengthen access to quality education and develop capacity in science, technology and innovation.

He reminded the newly appointed officers of the responsibility placed on them, noting that leadership would play a crucial role in shaping the direction and identity of the institutions.

The minister also announced that the Federal Government had approved N2 billion each as take-off grants for the two institutions to support their early operations and development. Also in Punch, Friday, March 13, 2026

TRIBUNE, THURSDAY, MARCH 12, 2026: NELFUND Grants Extension Of Student Loan Application Portal For Some Institutions: The Nigerian

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...Education in the Media

Education Loan Fund (NELFUND) has approved an extension of its Student Loan Application Portal for institutions that have formally requested additional time for the 2025/2026 academic session.

Director, Strategic Communications, NELFUND, Mrs. Oseyemi Oluwatuyi, explained that the extension applies strictly to institutions that submitted official requests to NELFUND for additional time to enable their eligible students to complete their applications on the NELFUND Student Loan Portal.

Speaking on the development, the Managing Director/Chief Executive Officer of NELFUND, Mr. Akintunde Sawyerr, reaffirmed the Fund's commitment to ensuring access to the student loan programme for all eligible Nigerian students.

He said, "NELFUND remains committed to ensuring that eligible students across participating institutions have the opportunity to access the student loan programme."

The Fund encouraged all eligible students in the affected institutions to take advantage of the extension and complete their applications via the official NELFUND portal. Also in Blueprint, Thursday, March 12, 2026

TRIBUNE, THURSDAY, MARCH 12, 2026: JAMB Declares Lead City University Law Admissions Illegal, Cautions Candidates: The Joint Admissions and Matriculation Board (JAMB) has declared as illegal any admission purportedly offered into the Law Faculty of Lead City University, warning candidates to disregard such offers.

The Board said it had been inundated with allegations of dereliction over claims that candidates were being admitted into the university's law programme despite a suspension placed on the institution.

Recall that the Council of Legal Education (CLE) had on June 26, 2024 placed Lead City University under a five-year moratorium on law admissions following findings of inadequate infrastructure and violations of its approved 50-student admission quota.

In a statement, Public Communications Advisor, JAMB, Dr. Fabian Benjamin, clarified that the admissions in question were not processed through the Central Admissions Processing System (CAPS), the only platform approved for the processing of admissions into tertiary institutions in Nigeria.

The Board stated that any admission offered outside CAPS is unknown to it and therefore void. According to JAMB, the institution is not authorised to admit candidates into the law programme until the expiration of the suspension imposed by the Council of Legal Education.

It stressed that any admission not processed and approved on the CAPS platform should be regarded as fake, adding that candidates who accept such offers have no legitimate claim and may be considered complicit in the irregular process. Also in New Telegraph, Thursday, March 12, 2026

BLUEPRINT, THURSDAY, MARCH 12, 2026: TETFund: FG Unveils 82 Books Authored By Nigerian Scholars: The Minister of Education, Dr. Tunji Alausa, has presented 82 academic textbooks authored by Nigerian scholars to strengthen teaching and learning in tertiary institutions.

Dr. Alausa said during the public presentation that the books were developed under the Higher Education Book Development Intervention Project of the Tertiary Education Trust Fund (TETFund) in Abuja. He said the fund also secured an additional 10 academic textbooks for distribution to tertiary institutions across the country.

The minister said the initiative underscored the Federal Government's commitment to quality education and the promotion of academic excellence in Nigeria's higher education system.

According to him, the intervention aims to address the shortage of locally authored textbooks and reduce the country's dependence on foreign publications.

Dr. Alausa explained that the TETFund Book Development Intervention focused on the publication of academic textbooks, support for professional association journals, and the establishment of

VENITE UNIVERSITY HOLDS 3RD MATRICULATION

Venite University, Iloro-Ekiti, Ekiti State, a privately-owned institution, has held its 3rd Matriculation Ceremony for the 2025/2026 session, with 242 students admitted into various departments.

The Ekiti State Office Acting Coordinator, Mr. Ishola Ganiyu, advised the new students to utilise the university's facilities to develop their skills and contribute to Nigeria's economic growth. He also counseled them to stay focused, shun negative tendencies, and work towards making a positive impact in society.

Additionally, he encouraged the students to develop teamwork and entrepreneurial skills. He also urged them to take up the challenge of developing the country rather than seeking opportunities abroad.

Prof. Charity Aremu, the newly-inaugurated Vice Chancellor, praised the Registrar, JAMB, Prof. Ishaq Oloyede, for promoting transparency and ensuring compliance with admission regulations.

The highlight of the ceremony was the administration of the matriculation, where students pledged to imbibe good character.

The event was attended by university officials, including the University's Registrar, Dr. Ezekiel Agbaje, and JAMB representatives.



ATTRIBUTES OF A COMPASSIONATE WORKFORCE

"Compassion strengthens authority and humanises leadership."

In the Public Service, competence, performance, discipline, and professionalism, among other virtues, guide officers' conducts as they discharge their core responsibilities. Beyond strict compliance with the guiding principles, rules, procedures, and performance metrics lies a vital, humane quality expected of every officer, particularly the reporting officers- the quality of being **Compassionate**. Where policies affect staff and administrative decisions shape their livelihoods, compassion should be enshrined as an attributive palliative to pave the way for professional maturity and responsible leadership.

Being compassionate goes beyond sustaining the institutional harmony and/or memory; it is a deliberate ability to recognise the challenges of others, respond with understanding, and act with fairness while upholding standards.

It is the ability to identify difficulties faced by others, demonstrate empathy, especially where solutions are beyond the reach without compromising ethics, respond thoughtfully, not by impulse, and balance firmness with humanity.
It involves understanding circumstances while maintaining composure as well as ensuring accountability and adherence to the established rules.

Today's edition highlights the attributes of a compassionate workforce and its relevance to effective service delivery.

Core Attributes of a Compassionate Workforce

1. Empathy
The ability to place oneself in another person's shoe.
An officer who listens before judging fosters trust and mutual respect.

2. Patience
Administrative work often involves reacting to complaints and resolving misunderstandings among others. Being patient, calm and professional while responding promotes the image of the Public Service in general.

3. Fairness
Compassion is not synonymous to favoritism. It requires applying rules consistently while considering genuine circumstances.

4. Active Listening
Many workplace conflicts escalate because individuals feel unheard. A compassionate officer listens attentively and seek clarity before making decisions.

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5. Emotional Control
Compassionate professionals manage their emotions, especially in tense situations, thereby preventing escalation and preserving institutional dignity.

6. Supportive Leadership
Supervisors who show concern for staff welfare often inspire greater loyalty, productivity, and commitment.

Compassion in Practice
Compassion in the Public Service may manifest in:

- Providing guidance rather than immediate condemnation
- Considering legitimate personal challenges before taking action
- Offering mentorship to struggling staff
- Communicating disciplinary measures with dignity and clarity
- Ensuring that welfare policies are implemented with sensitivity

Even when applying sanctions, the tone and process can reflect professionalism and respect.

Why Compassion Matters?
Compassion:

- Builds trust within teams
- Enhances morale and cooperation
- Reduces workplace conflict
- Encourages open communication
- Strengthens institutional culture

An environment guided by compassion does not weaken discipline; rather, it promotes voluntary compliance and shared responsibility.

Balancing Compassion with Discipline
It is important to note that compassion must operate within the framework of established rules. It should never tolerate misconduct or undermine accountability. True compassion lies in combining empathy with enforcement, and understanding with structure.

Final Word
The Public Service is ultimately about people — both those who serve and those who are served. As officers entrusted with responsibility, we must cultivate compassion as a deliberate professional attribute.
When compassion guides our conduct, we strengthen not only our teams but also the credibility of the Service.

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...Human Resource Management in Focus

Tip for the Week

"Firm in principle, gentle in approach."

HRM Reflection

Leadership and professionalism are most impactful when tempered with humanity. Let us strive to perform our duties with empathy, fairness, and emotional balance — ensuring that while we uphold standards, we also uphold dignity.

Contd From Pg 1

...Lead City University's Purported Admission of Law Students Unknown To JAMB

irregular means have no legitimate claim as they are considered complicit.

For the umpteenth time, the Board strongly advises prospective candidates, in their own interest, not to accept any admission not processed through CAPS, as the Board will neither recognise nor condone such admissions.

Candidates who have been offered admission outside CAPS are therefore advised to disregard such offers and commence the process of obtaining the next UTME application in order to sit for the examination and pursue legitimate admission through the appropriate channels. Any admission offered outside CAPS is nothing more than an exercise in futility.

The Board is aware of certain universities that are circumventing the rules by attempting to transfer illegally admitted candidates to other universities through inter-university transfer. Such would also not work as JAMB will not endorse any such inter-university transfer without initial admission on CAPS. For a transfer to be valid, the candidate must have been validly admitted in the first instance.

JAMB emphasises that it will discharge its responsibility in accordance with the laws, rules and regulations.

AKWA IBOM STATE COORDINATOR COMMENDS STAFF, URGES THEM TO PROTECT BOARD'S FACILITIES

The Akwa Ibom State Coordinator, Mrs Grace Olima-William, during a Staff Emergency Meeting, held on Monday, 9th March, 2026, held to review the activities of the outstation, commended the staff for their commitment to duty, especially during the just-concluded 2026 UTME registration exercise.

She equally urged them to sustain the tempo of activities as well as the requisite team spirit required to deliver seamless service. She, therefore, commended the staff for the seamless conduct of the ongoing 2026 Direct Entry registration exercise, so as to ensure that there is little or no mistakes at the end of the exercise.

The Coordinator equally reiterated the Board's zero tolerance for all acts of infractions especially as regards absence from their duty posts without official permission. She noted that this unwholesome act is perceived as serious misconduct by the Board, and that such is punishable in line with relevant provisions of the Public Service Rules (PSR).

She also drew the attention of staff to the need for collective responsibility in protecting all facilities belonging to the Board, particularly the newly-installed solar power system at the State Office.

"The Solar System represents a significant investment aimed at improving our work environment, ensuring uninterrupted power supply, and enhancing efficiency. Its sustainability, however, depends largely on our vigilance, discipline and sense of ownership."

She, therefore, urged every staff to handle all facilities with care and professionalism, remaining vigilant and promptly report any suspicious activity or damage, discourage unauthorised access to sensitive installations as well as support Management's efforts to safeguard the Board's assets.

She concluded by emphasizing that these facilities are not merely JAMB property, rather, they are tools that enabled the Board to serve Nigerians better and achieve its statutory goals. Hence, she maintained that protecting these facilities is the responsibility of all staff of the Board.

JOINT ADMISSIONS AND MATRICULATION BOARD

National Headquarters Complex, Suleja Road, Bwari, P.M.B. 189, Garki, Abuja, Nigeria.
Tel: 08166335513, http://www.jamb.gov.ng

PROF. ISHAQ O. OLOYEDE, CON, FNAL
Registrar

OFFICE OF THE REGISTRAR

No: 2025ff05 **22nd August, 2025**

ADVISORY ON PROCEDURE FOR PROCESSING OF (DEGREE) ADMISSION FOR AFFILIATED INSTITUTIONS

In 2022, the Board proposed that universities should take full responsibility for admissions into all degree programmes offered through institutions affiliated with them. However, this directive was not fully implemented, as universities were initially given the liberty to decide on the matter, pending a final resolution. To date, only the University of Ibadan has assumed this role of overseeing and coordinating the admissions of its affiliate institutions.

2. Following the meeting held on Monday, 18th August 2025, with various institutions regarding violations of matriculation guidelines, concerns were raised about the existing admission processing structure. Notably, institutions complained that they could not be held accountable for the misdemeanors of their affiliates under the existing processing format. As a result of this, the matter was revisited.

3. Consequently, it was resolved that the previously proposed process, where Mother-Institutions take responsibility for admissions into their affiliated institutions, should now be adopted and implemented by all universities with affiliates.

4. In light of the above, the Board has developed an updated procedure for the processing of admissions by both Mother-Institutions and their affiliates, as follows:

a. Head of the affiliated-institution logs into JAMB (CAPS) portal and downloads candidates for a particular programme;

b. The Head of the Affiliated-Institution (wherever it is based) logs into JAMB (CAPS) portal and sets admissions criteria for every programme, such as minimum scores for UTME, post UTME, aggregate, catchment and ELDS;

c. The Head of the affiliated institution proposes the qualified candidates for each programme on CAPS and it goes to the Head of the mother-institution;

d. The Head of the Mother-Institution (wherever it is based) logs into the JAMB (CAPS) portal and recommends the candidate to the Registrar of JAMB (or representative) for approval or declines the proposal with a reason for the rejection;

e. The Registrar of JAMB (or representative) approves the recommendation(s) from the Head of the Mother-Institution or declines the recommendation with a reason for the rejection;

Contd in Pg 12

Contd From Pg 11

f. If the recommendation is approved, the candidate is notified through his/her email and SMS to either accept or reject the offer of admission. The two institutions can log in and view the status of the recommended candidates;

g. If the candidate accepts the offer of admission, he/she can thereafter print his/her admission letter and access other services online from his/her profile.

NOTE: *The Head of an Affiliated-Institution has access to* ***"VIEW ONLY"*** *all recommendations by the Head of a Mother-Institution.*

5. All Universities serving as Mother-institutions, Polytechnics/Monotechnics, Colleges of Education and other institutes offering degrees in affiliation with universities are to be guided by this, please.



Mohammed A. Babaji
Director Admissions
For: Registrar

Contd From Pg 1

...NAPS Commends Prof. Oloyede-Led JAMB for Meritorious Service to Nigeria

The Coordinator had conducted a comparative analysis of the existing physical security measures at JAMB PTCs and CBT examination centres with a view to determining their operational effectiveness towards guaranteeing a valid, reliable, fair and flexible assessment of candidates devoid of examination malpractices and examination security breaches.

In the study, the researcher shows that some of the physical security measures at JAMB examination centres include: perimeter fencing, security personnel being stationed at each centre, installation of state-of-the-art surveillance systems, well-lit rooms and halls at the various PTCs and CBT examination centres, among others.

He identified major challenges to include but not limited to lack of collaboration among law enforcement officers, non-availability of signage for emergencies as well as entry and exit points. By comparison, at JAMB PTCs, there were ample provisions for exit and entry signage and muster points in case of emergencies.

Yusuf, while proffering solutions made some few recommendations such as calling on JAMB to strengthen its physical security measures in and around PTCs and CBT centres while strengthening collaboration with security agencies to promote information sharing.

Yusuf also enjoined JAMB to embark on robust sensitisation and awareness campaigns on the need for safe and secure PTCs and CBT examination centres in addition to conducting regular audits of security systems, protocols, and personnel performance to identify areas for improvement and ensure compliance with extant standard operating procedures at all times.

In another presentation, an Associate Professor of Feminism, Gender Studies, Literary Aesthetics and Criticism from the University of Ilorin, Dr. Foluke Aliyu, underscored the importance of effective communication and pronounciation.

Dr Aliyu, in her presentation titled: "Errors of Pronunciation, Spelling and Grammar of JAMB Staff" took a critical look at some of the common mistakes in day-to-day usage of English language of staff.

She pointed out that effective communication and accurate pronunciation enhance credibility, foster understanding, and build confidence. They also promote clear speech and ensure that ideas are conveyed precisely, build confidence, credibility and reduce the fear of being misunderstood.

Similarly, she stated that the import of the interactive session was to enhance competence of staff so that they could feel more authoritative and confident in their public speaking engagements or daily conversations as public servants or examiners operating in cross-cultural contexts.

Hence, the thrust of the presentation was how to navigate as well as eliminate errors relating to sounds and stress in English, improve pronunciation, increase awareness on gender sensitivity, among other invaluable tips.

Earlier, the Registrar in his remarks delivered through the Director, Registrar's Office, Mr Mufutau Bello, enjoined staff to be attentive and utilise insights gained in the course of the seminar towards becoming better communicators.

JOINT ADMISSIONS AND MATRICULATION BOARD

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PROF. IS-HAQ O. OLOYEDE,
Registrar/Chief Executive

OFFICE OF THE REGISTRAR

No. 2024ff.04 **6th May, 2024**

MANDATORY USE OF THE NATIONAL IDENTIFICATION NUMBER (NIN) FOR REGISTRATION WITH JAMB BY CANDIDATES APPLYING FOR NON-REGULAR PROGRAMMES

This Advisory is issued to all the concerned institutions, and candidates desirous of applying to study under the non-regular mode of study in tertiary institutions in Nigeria.

As part of measures to checkmate the nefarious activities of fraudulent characters, who are scheming to compromise candidates' records through dubious registration channels and in compliance with its enabling act, JAMB has mandated that all applicants desirous of studying in Nigerian tertiary institutions must provide their NIN while registering for any programme of study in any tertiary institution in Nigeria irrespective of whether the mode of study is **regular and non-regular.**

2. Consequently, it has now become mandatory for all prospective candidates in the **non-regular category (NOUN, Distance Learning, Part-time and Sandwich programmes)** to create a profile code, before registering with JAMB, by sending their NIN, through their unique phone number to either of the Board's sort code (55019 or 66019).

3. Immediately after the creation of profile, each candidate will proceed to a CBT Centre for registration. After the registration, the candidate's details will appear on the CAPS of the institution of choice under non-regular admission. The institution will then propose and recommend to the Board for approval and the candidate will accept and print admission letter.

4. Furthermore, all previous candidates in the non-regular programmes, who had not integrated their NIN or unique phone number on the Board's platform, would have to create a profile using their respective NINs to access any of the services of the Board.

5. No candidate can use the process to change any of the data already supplied to the Board.

6. JAMB, as a responsive organisation that is conscious of the peculiarities of the non-regular studies, will continue to make the registration process as flexible as possible by making its platform available throughout the year. It is, therefore, expected that candidates, who fall under this category, will apply through JAMB before approaching their preferred institutions to process their admission with their respective JAMB registration numbers. They would also be expected to pay their preferred institution a processing fee as determined by the respective institutions.

7. Please be guided for compliance.

SGD
Registrar

FUTES SEEKS CORDIAL RELATIONS WITH JAMB



Prof. Olugbenga Aribisala, Vice Chancellor of the Federal University of Technology and Environmental Sciences (FUTES) Iyin-Ekiti.

The newly-appointed Vice Chancellor of the Federal University of Technology and Environmental Sciences (FUTES), Iyin-Ekiti, Prof. Olugbenga Aribisala, on Tuesday, 10th March, 2026, received the Ekiti State Ag. Coordinator of the Joint Admissions and Matriculation Board (JAMB) Mr. Ishola Ganiyu, and his team in his office.

The visit was a courtesy call aimed at consolidating on the existing cordial working relationship between FUTES and JAMB State Office, Ado-Ekiti.

In his welcome address, Prof. Aribisala expressed gratitude to the Ag. Coordinator and his team for the visit, praising the Prof. Oloyede-led Board for its enviable service delivery record.

He described CAPS as a terrific mechanism that has significantly minimized admissions racketeering and backdoor admissions across tertiary institutions in Nigeria. He assured JAMB that FUTES would not engage in any activities capable of tarnishing the university's reputation or lead to conflict with JAMB.

While reiterating the importance of maintaining a cordial working relationship with JAMB , he expressed his readiness to seek guidance and clarification whenever necessary.

Prof. Aribisala's remarks were warmly received by the Ag. Coordinator and his team, who welcomed the institution's commitment towards upholding the Board's extant regulations on admissions.

On the State Office delegation were Mr. Abdulrasaq Olanrewaju Bhadmus and Mrs. Bolaji Omolara Sanusi.

AE-FUNAI MATRICULATES 5227



Alex Ekwueme Federal University, Ikwo (AE-FUNAI), has achieved yet another milestone as it matriculated five thousand, two hundred and twenty-seven (5, 227) fresh students on Wednesday, 11th March, 2026.

The decentralized matriculation procedure started with a Parent's Forum at 10.00am while the matriculation ceremony proper began at 12.00 noon.

The newly-appointed Vice Chancellor of the institution, Prof. Daniel Nwachukwu, welcomed all distinguished guests to the matriculation ceremony. He also used the opportunity to laud the ribust academic records of the institution and promised to make AE-FUNAI a centre of academic and intellectual excellence in Nigeria and Africa as a whole.

Prof. Nwachukwu urged the students to strive for academic excellence, set high goals for themselves and work tirelessly to achieve them.

He also informed the freshmen of the university's zero tolerance for cultism, examination malpractice, indecent dressing, 'sex-for-marks', extortion, sexual harassment and other unethical behaviours. He reminded them that they are not just admitted into the university to earn a degree but to become leaders, innovators and change-makers. He advised the freshers to embrace technology, think critically and out-of-the-box, build enterprising and mutually-rewarding relationships and be creative in their approach to problem-solving.

In her address, the JAMB Ag. State Coordinator, Mrs. Doris O. Enoch, congratulated the university community and the matriculants on behalf of the Registrar Prof. Ishaq O. Oloyede, on the historic occasion. She applauded the university's unrelenting efforts to uphold standards since inception and assured the institution of the Board's unflinching support in fostering progressive admission processes that will ensure the realisation of the primary objectives of the institution. She, therefore, admonished the matriculating students to be law-abiding and work very hard to achieve their goals in the institution. She also outlined the Registrar's commitment to ensuring that all institutions in Nigeria achieve their aims and objectives by annually awarding mouth-watering prizes to best-performing institutions which religiously follow its admission guidelines.

WEEKLY REPORT OF TERTIARY INSTITUTIONS MATRICULATION AND JAMB ANALYSIS OF THE 2025/2026 MATRICULATION LIST

JOINT ADMISSIONS AND MATRICULATION BOARD

ADMISSIONS DEPARTMENT

2025 MATRICULATION ANALYSIS

SN	INSTITUTION	INVITATION TO MATRICULATION CEREMONY DATE ON THE LETTER	DATE OF CEREMONY	TOTAL ON THE LIST SUBMITTED BY THE INSTITUTION	NUMBER OF DUPLICATE RECORDS	TOTAL INVALID REGISTRATION NUMBERS ON MATRICULATION LIST	TOTAL NUMBER ON THE LIST SUBMITTED BY INSTITUTION (NET)	TOTAL NUMBER STILL ON PROPOSED STAGE (WITHIN THE LIST)	TOTAL NUMBER STILL ON PROPOSED STAGE (OUTSIDE THE LIST)	TOTAL NUMBER STILL ON RECOMMENDED STAGE (WITHIN THE LIST)	TOTAL NUMBER STILL ON RECOMMENDED STAGE (OUTSIDE THE LIST)	TOTAL APPROVED BUT AWAITING CANDIDATE ACCEPTANCE ON CAPS	TOTAL CANDIDATES THAT HAVE ACCEPTED ADMISSION OFFER ON CAPS	TOTAL ADMITTED THROUGH CAPS FROM THE LIST SUBMITTED BY THE INSTITUTION	TOTAL ILLEGAL ADMISSION BY THE INSTITUTION (ON MATRICULATION LIST BUT NOT ON CAPS)	TOTAL ADMITTED ON CAPS BUT NOT ON MATRICULATION LIST SUBMITTED	TOTAL NUMBER OF FOREIGN/ TRANSFER CANDIDATES	TOTAL ADMITTED INTO OTHER INSTITUTIONS ON THE LIST
1	BORNO STATE UNIVERSITY, MAIDUGURI, BORNO STATE	29/1/2026	12/2/2026	3,819	0	0	3,819	0	0	0	0	139	3,665	3,804	15	0	0	12
2	ABIA STATE UNIVERSITY, UTURU, ABIA STATE	27/2/2026	27/2/2026	7,551	0	0	7,551	0	0	0	0	557	6,958	7,513	38	2	0	22
3	Waziri Umaru Federal Polytechnic, Birnin Kebbi, Aff To Fed. Uni. Birnin Kebbi, Kebbi State	16/2/2026	26/2/2026	368	0	0	368	0	0	0	0	54	331	368	0	17	0	0
4	FEDERAL COLLEGE OF EDUCATION (TECH), GUSAU, (AFFL TO ABU ZARIA), ZAMFARA STATE	27/1/2026	17/2/2026	99	0	0	99	0	0	0	0	8	99	99	0	8	0	0
5	UNIVERSITY OF AFRICA, TORU, BAYELSA STATE	17/1/2026	7/2/2026	2115	0	6	2115	0	1	0	0	138	2,130	2,109	6	160	0	6
6	VENITE UNIVERSITY, ILORO EKITI, EKITI STAE	10/2/2026	5/3/2026	320	0	62	258	0	0	0	0	79	286	255	3	110	0	1
7	Southwestern University, Okun-Owa, Ogun State	3/3/2026	12/3/2026	182	0	1	180	0	0	0	0	50	138	180	1	8	0	0
8	UNIVERSITY OF IBADAN, OYO STATE	24/2/2026	11/3/2026	4436	0	0	4436	0	0	0	0	127	4550	4436	0	241	0	0
9	WESTLAND UNIVERSITY, IWO, OSUN STATE	27/2/2026	12/3/2026	139	0	2	137	0	0	0	0	17	137	137	0	17	0	0
10	AHMADU BELLO UNIVERSITY, ZARIA, KADUNA STATE	2/2/2026	17/2/2026	9,703	0	0	9,703	0	0	0	0	296	9,762	9,703	0	355	22	0
11	AMADEUS UNIVERSITY AMIZI, ABIA STATE	2/2/2026	28/2/2026	82	0	0	82	0	0	0	0	6	89	82	0	13	3	0
12	UNIVERSITY OF MAIDUGURI, BORNO STATE	12/2/2026	10/3/2026	7,150	0	0	7,150	0	0	0	0	420	7,150	7,150	0	420	0	0
13	FEDERAL UNIVERSITY OF EDUCATION, PANKSHIN, PLATEAU STATE	13/2/2026	6/3/2026	2,225	0	1	2,224	0	0	0	0	179	2,440	2,224	0	395	0	0
14	NIGERIA ARMY UNIVERSITY, BIU, BORNO STATE	29/1/2026	16/2/2026	1,338	0	0	1,338	0	2	0	0	43	1,292	1,335	3	2	0	3
15	FEDERAL UNIVERSITY LAFIA, LAFIA, NASARARWA STATE	27/1/2026	17/2/2026	8,574	0	0	8,574	0	0	0	0	315	8,649	0	0	390	1	0
16	NIGERIAN BRITISH UNIVERSITY, ABIA STATE	19/1/2026	14/2/2026	256	0	1	255	0	0	0	0	1	261	255	0	7	0	0
17	MICHAEL OKPARA UNIVERSITY OF AGRICULTURE, UMUDIKE, ABIA STATE	14/11/2025	28/11/2025	4,919	0	1	4,918	0	0	0	0	304	5,153	4,918	0	539	0	0

ATTENTION!!!

THE NEW NOMENCLATURE FOR THE BOARD'S OFFICE AND OUTSTATION DIRECTORS

S/N	Zonal Office	Office's Acronym	Nomenclature of Head of Office	Director's Acronym
1.	Abuja Zonal Office	AZO	Zonal Director, Abuja	ZDA
2.	Bauchi Zonal Office	BZO	Zonal Director, Bauchi	ZDB
3.	Lafia Zonal Office	LZO	Zonal Director, Lafia	ZDL
4.	Maiduguri Zonal Office	MZO	Zonal Director, Maiduguri	ZDM
5.	Kano Zonal Office	KZO	Zonal Director, Kano	ZDK
6.	Port Harcourt Zonal Office	PZO	Zonal Director, Port Harcourt	ZDP
7.	Ibadan Zonal Office	IZO	Zonal Director, Ibadan	ZDI
8.	Benin Zonal Office	NZO	Zonal Director, Benin	ZDN
9.	Sokoto Zonal Office	SZO	Zonal Director, Sokoto	ZDS
10.	Enugu Zonal Office	EZO	Zonal Director, Enugu	ZDE
11.	Owerri Zonal Office (HA)	OWZO (HA)	Zonal Director (HA), Owerri	ZDOW
12.	Lagos Zonal Office (HA)	LGZO (HA)	Zonal Director (HA), Lagos	ZDLG
13.	Ilorin Zonal Office (HA)	LRZO (HA)	Zonal Director (HA), Ilorin	ZDLR
14.	Kaduna Zonal Office (HA)	KDZO (HA)	Zonal Director (HA), Kaduna	ZDKD